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| **Day 1, 15 March 2021** |
| 0900-0930 | Welcome/Host Opening Remarks and brief description of the “SOF Strategic Landscape” and JSOU video production of the “Compound Security as a Theory of Next:  What is Compound Security?” Introduction of the Keynote Session of GEN(Ret) David Petraeus, moderated by Dr. Ike Wilson, JSOU President | Dr. Joseph Long, JSOU |
| 0930-1020 | Keynote Panel featuring video of the “Compound Security Dilemma” followed by interview and discussion with GEN David Petraeus | Dr. Isaiah “Ike” Wilson III, JSOU PresidentGEN (R) David Petraeus, USA |
| 1020-1025 | **Break** |  |
| 1025-1030 | **Introduction of Topic 1, SOF Utility** | Dr. J. Long, JSOU |
| 1030-1130 | Topic 1, Session 1 – In the context of “strategic competition,” what is the utility of SOF for American strategic interests and for the DoD? | Mod: Dr. I. Wilson, JSOUDr. Thomas X. Hammes, NDUMs. Stephanie Funk, USAIDSGM Christopher Vasatka, PO, JSOU |
| 1130-1135 | **Break** | All |
| 1135-1230 | Topic 1, Session 2 - How does SOF's identity promote or preventstrategic effects in the future operating environment? What is distinctand peculiar about SOF and SOF operations? How do we frame this distinction as being either elite, better, or different? | Mod: Dr. David Ellis, JSOU CW5 Maurice Duclos, PhD, USSOCOMMr. Peter Belk, D/J5, USSOCOMCOL John Sannes, CDR 7th SFG |
| 1230-1315 | **Lunch** | **All** |
| 1315-1320 | **Introduction of Topic 2, SOF Ethical Considerations** | Dr. J. Long, JSOU |
| 1320-1440 | Topic 2, Session 1 - What makes SOF ethics distinct and peculiar to ethics in other aspects of the DoD and US Government? | Mod: Dr. J. Long, JSOUMCPO Brad Rhinelander, PhD, JSOUDr. C. Anthony Pfaff, War College SSI (V)Dr. Jeffrey McIllwain, SDSU |
| 1440-1445 | Break | All |
| 1445-1600 | Topic 2, Session 2 – How can SOF forces manage ethical decision-making incomplex and decentralized SOF environments? How do the proposed SOF ethical truths help SOF reimagine the professional SOF ethic? | Mod: Dr. Kari Thyne, JSOUDr. Kevin Basik, Basik Insight Dr. John E. Caterson, JSOU/SOCHMr. John Labuz, JSOFSEA |
| 1600-1605 | **Break** | All |
| 1605-1620 | Topic 1 and 2 concepts summary  | JSOU Faculty Rapporteurs |
| 1620-1630 | **Day 1 closeout and final comments** | Dr. Joseph Long, JSOU |

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| **Day 2, 16 March 21** |
| 0900-0905 | **Introduction of Topic 3, SOF’s Relationship with Technology** | Dr. J. Long, JSOU |
| 0905-1015 | Topic 3, Session 1 – In the context of SOF utility, what role does technology play in SOF? | Mod: Dr. Mark Grzegorzewski,  JSOUCOL Hise Gibson, DBA, USMAMs. Leslie Babich, Director SOFWERX Mr. Joe McLaine, General Motors |
| 1015-1025 | **Break** | All |
| 1025-1135 | Topic 3, Session 2 – In considering SOF utility and the SOF truth that “Humans are more important than hardware,” what are the limits of technology in SOF operations? How do we distinguish between problems that involve technology and problems that involve people? | Mod: Dr. William Knarr, JSOUDr. Matt Zais, VP Gov Affairs, HKN EnergyCOL Mark Zais, PhD,USSOCOMDr. Peter Singer, Strategist MAJ Mark Nutsch, 20th SFG |
| 1135-1230 | **Lunch (Video of Dr. Lyall Interview)** | All |
| 1230-1235 | **Introduction of Topic 4, Diversity & Inclusion in SOF** | Dr. J. Long, JSOU |
| 1235-1345 | Topic 4, Session 1 – Given the context of SOF utility, what is the impact onDiversity & Inclusion in SOF regarding mission success?  | Mod: Dr. Karla Mastracchio,  JSOUDr. Jason Lyall, DartmouthMr. Mike Clark (R), SF, JSOUDr. Rachel Yon, USMA |
| 1345-1350 | **Break** | All |
| 1350-1500 | Topic 4, Session 2 – How might organizational culture hinder orfacilitate efforts to promote Diversity & Inclusion? | Mod: Dr. Chris Marsh, JSOUCPT Shaye Haver, MDWCOL Candace Pipes, SOCOM J1Dr. Susan Harmeling, USC/Marshall |
| 1500-1510 | **Break** | All |
| 1510-1600 | **Closeout Discussion – Foresighting the future of SOF: A Conversation** | Mod: B. Rhinelander, PhD, JSOUCOL Ed Croot, SF, 1st SFCLTC Sharon Engelmeier, PO, LTC Samuel Hayes, PhD, CA |
| 1600-1630 | **“Exploring SOF’s Identity Forum” final comments.** | Dr. I. Wilson, JSOU PresidentRADM Timothy Szymanski, DCDR USSOCOM |