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| **Day 1, 15 March 2021** | | |
| 0900-0930 | Welcome/Host Opening Remarks and brief description of the “SOF Strategic Landscape” and JSOU video production of the “Compound Security as a Theory of Next:  What is Compound Security?”  Introduction of the Keynote Session of GEN(Ret) David Petraeus, moderated by Dr. Ike Wilson, JSOU President | Dr. Joseph Long, JSOU |
| 0930-1020 | Keynote Panel featuring video of the “Compound Security Dilemma” followed by interview and discussion with GEN David Petraeus | Dr. Isaiah “Ike” Wilson III,  JSOU President  GEN (R) David Petraeus, USA |
| 1020-1025 | **Break** |  |
| 1025-1030 | **Introduction of Topic 1, SOF Utility** | Dr. J. Long, JSOU |
| 1030-1130 | Topic 1, Session 1 – In the context of “strategic competition,” what is the utility of SOF for American strategic interests and for the DoD? | Mod: Dr. I. Wilson, JSOU Dr. Thomas X. Hammes, NDU  Ms. Stephanie Funk, USAID  SGM Christopher Vasatka, PO,  JSOU |
| 1130-1135 | **Break** | All |
| 1135-1230 | Topic 1, Session 2 - How does SOF's identity promote or prevent  strategic effects in the future operating environment? What is distinct  and peculiar about SOF and SOF operations? How do we frame this distinction as being either elite, better, or different? | Mod: Dr. David Ellis, JSOU CW5 Maurice Duclos, PhD,  USSOCOM  Mr. Peter Belk, D/J5, USSOCOM  COL John Sannes, CDR 7th SFG |
| 1230-1315 | **Lunch** | **All** |
| 1315-1320 | **Introduction of Topic 2, SOF Ethical Considerations** | Dr. J. Long, JSOU |
| 1320-1440 | Topic 2, Session 1 - What makes SOF ethics distinct and peculiar to ethics in other aspects of the DoD and US Government? | Mod: Dr. J. Long, JSOU MCPO Brad Rhinelander, PhD,  JSOU  Dr. C. Anthony Pfaff,  War College SSI (V) Dr. Jeffrey McIllwain, SDSU |
| 1440-1445 | Break | All |
| 1445-1600 | Topic 2, Session 2 – How can SOF forces manage ethical decision-making in  complex and decentralized SOF environments? How do the proposed SOF ethical truths help SOF reimagine the professional SOF ethic? | Mod: Dr. Kari Thyne, JSOU Dr. Kevin Basik, Basik Insight  Dr. John E. Caterson,  JSOU/SOCH  Mr. John Labuz, JSOFSEA |
| 1600-1605 | **Break** | All |
| 1605-1620 | Topic 1 and 2 concepts summary | JSOU Faculty Rapporteurs |
| 1620-1630 | **Day 1 closeout and final comments** | Dr. Joseph Long, JSOU |

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| **Day 2, 16 March 21** | | |
| 0900-0905 | **Introduction of Topic 3, SOF’s Relationship with Technology** | Dr. J. Long, JSOU |
| 0905-1015 | Topic 3, Session 1 – In the context of SOF utility, what role does technology play in SOF? | Mod: Dr. Mark Grzegorzewski,JSOU COL Hise Gibson, DBA, USMA  Ms. Leslie Babich,  Director SOFWERX  Mr. Joe McLaine, General Motors |
| 1015-1025 | **Break** | All |
| 1025-1135 | Topic 3, Session 2 – In considering SOF utility and the SOF truth that “Humans are more important than hardware,” what are the limits of technology in SOF operations? How do we distinguish between problems that involve technology and problems that involve people? | Mod: Dr. William Knarr, JSOU Dr. Matt Zais, VP Gov Affairs,  HKN Energy  COL Mark Zais, PhD,  USSOCOM Dr. Peter Singer, StrategistMAJ Mark Nutsch, 20th SFG |
| 1135-1230 | **Lunch (Video of Dr. Lyall Interview)** | All |
| 1230-1235 | **Introduction of Topic 4, Diversity & Inclusion in SOF** | Dr. J. Long, JSOU |
| 1235-1345 | Topic 4, Session 1 – Given the context of SOF utility, what is the impact on  Diversity & Inclusion in SOF regarding mission success? | Mod: Dr. Karla Mastracchio,JSOU Dr. Jason Lyall, Dartmouth Mr. Mike Clark (R), SF, JSOUDr. Rachel Yon, USMA |
| 1345-1350 | **Break** | All |
| 1350-1500 | Topic 4, Session 2 – How might organizational culture hinder or  facilitate efforts to promote Diversity & Inclusion? | Mod: Dr. Chris Marsh, JSOU CPT Shaye Haver, MDW  COL Candace Pipes, SOCOM J1 Dr. Susan Harmeling,USC/Marshall |
| 1500-1510 | **Break** | All |
| 1510-1600 | **Closeout Discussion – Foresighting the future of SOF: A Conversation** | Mod: B. Rhinelander, PhD, JSOU COL Ed Croot, SF, 1st SFC  LTC Sharon Engelmeier, PO,  LTC Samuel Hayes, PhD, CA |
| 1600-1630 | **“Exploring SOF’s Identity Forum” final comments.** | Dr. I. Wilson, JSOU President  RADM Timothy Szymanski,  DCDR USSOCOM |